in adapting to new challenges a	lenges and opportunities; leads team and opportunities provements in processes, procedures,	
		 Recognized as a subject matter expert and resource by employees, peers, supervision, and senior leadership
Good, solid performance that fully meets milestones and on	 Work behavior related to this competency often exceeds expectations and consistently shows superior accomplishment. 	 Work behavior related to this competency often exceeds behavioriand diatecolensistopmolyrshoppeostupieitier accomplishment.
occasion exceeds milestones	behavior and future development opportunities	



	Outstanding performance that consistently exceeds milestones	 Takes initiative to look at outcomes and variables previously overlooked Identifies areas where change will lead to quality and efficiency improvements. Makes recommendations on change implementation. Is a role model for championing change (i.e. encourages others to adopt change; makes a good faith effort to implement change solutions) Establishes channels for colleagues to discuss desired change Encourages peers to share ideas with management and colleagues Sees innovative change as a catalyst for improving performance Actively engages in change initiatives 	 Actively works to ensure that unit is change-ready. Encourages employees to leverage change for further innovation Formally establishes channels for direct reports and stakeholders to discuss change. Encourages direct reports to share ideas and devise action plans on those ideas. Encourages employees to take risk, and develops a culture where failed attempts at innovation are learning opportunities Actively engages resistors in change
	Good, solid performance that fully meets milestones and on occasion exceeds milestones	 Work behavior related to this competency often exceeds expectations and consistently shows superior accomplishment. Communicate with employee about sustainability of this work behavior and future development opportunities 	 Work behavior related to this competency often exceeds expectations and consistently shows superior accomplishment. Communicate with employee about sustainability of this work behavior and future development opportunities
1	good solid performance that meets all milestones	 Identifies critical areas of their job that require change Willing to hear out peers on change solutions. -@ge 	